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# Detroit Wayne Integrated Health Network

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**Financial Report  
with Supplementary Information  
September 30, 2024**

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March 24, 2025

Board of Directors  
Detroit Wayne Integrated Health Network  
Detroit, Michigan

Ladies and Gentlemen:

I am pleased to present the financial statements for the Detroit Wayne Integrated Health Network (DWIHN) for the fiscal year ended September 30, 2024, along with the Independent Auditors Report. This report is prepared for the purpose of disclosing DWIHN's financial condition and is prepared in accordance with U.S. generally accepted accounting principles (GAAP), as established by the Governmental Accounting Standards Board (GASB) and meets all requirements of the state finance laws of the State of Michigan.

All local units of government within the State of Michigan must comply with the Uniform Budgeting and Accounting Act, Public Act 2 of 1968, as amended, which requires an annual audit of the financial records and transactions of DWIHN by independent certified public accountants, within six months of the close of each fiscal year.

Management assumes full responsibility for the completeness, accuracy and fairness of the information contained in the report. Plante Moran, PLLC has issued an unmodified ("clean") opinion on DWIHN. The independent Auditor's Report is located at the front of the financial section of this report. Management believes the information presented is materially accurate and that its presentation fairly shows the financial position and results of operations of DWIHN and that the disclosures will provide the reader with an understanding of DWIHN's affairs.

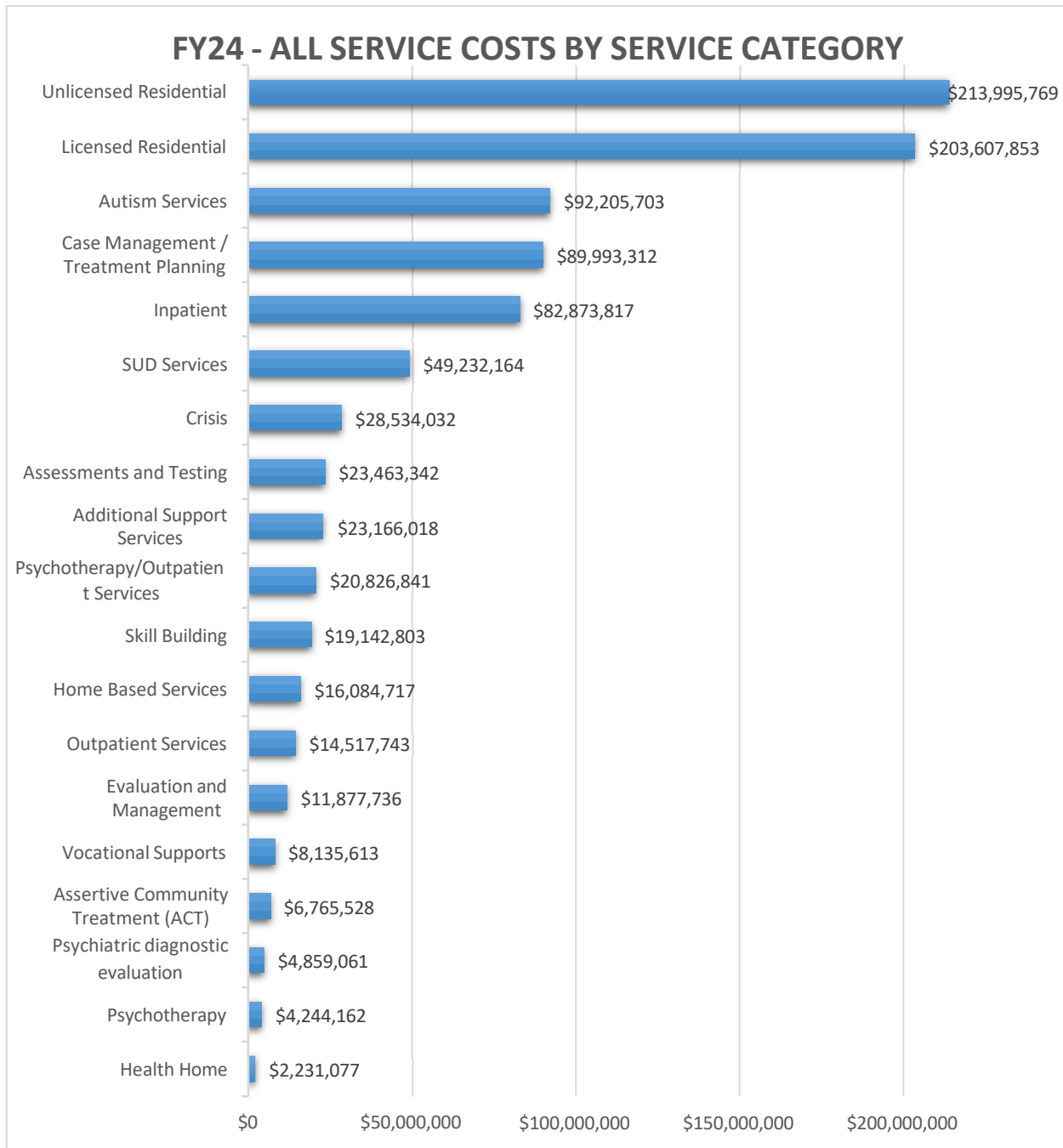
DWIHN has prepared its financial reporting requirements as prescribed by the GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis-for State and Local Governments* (GASB 34). This GASB Statement requires that management provide a narrative introduction, overview, and analysis that accompany the Basic Financial Statements in the form of a Management Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction. The MD&A can be found immediately following the report of the independent auditors.

### **Profile and Demographics of DWIHN**

DWIHN serves over one hundred thousand (100,000) members located within the Charter County of Wayne (the County) in the State of Michigan with an approximate population of 1.8 million in the county. The County is the most populous county in the State of Michigan and the 19<sup>th</sup> most populous county in the nation. The County encompasses approximately 673 square miles and is made up of thirty-four (34) cities, including the City of Detroit, nine (9) townships and thirty-three (33) school districts. The following chart provides additional demographic information regarding persons served in FY24:

## TRANSMITTAL LETTER

<b><i>Population by Race</i></b>	<b><i>Population</i></b>	<b><i>Percentage</i></b>
Black/African American	43,591	56%
White	23,754	31%
Arab American	1,437	2%
Other races	6,019	8%
Unreported	3,034	4%
<b><i>Population by Service Area</i></b>	<b><i>Population</i></b>	<b><i>Percentage</i></b>
Detroit	39,001	51%
Out-County	37,629	49%
<b><i>Population by Age</i></b>	<b><i>Population</i></b>	<b><i>Percentage</i></b>
Children (under 18)	17,792	23%
Adults (18-21)	3,950	5%
Adults (22-50)	34,781	45%
Adults (51-64)	15,687	20%
Adults (over 65)	6,397	8%
<b><i>By Disability Designation</i></b>	<b><i>Population</i></b>	<b><i>Percentage</i></b>
Adults with MI	47,548	66%
Children with SED	11,165	15%
Individuals with an I/DD	13,852	19%
SUD -Served (co-occurring with other populations)	17,377	
<b><i>Insurance</i></b>	<b><i>Members</i></b>	<b><i>Percentage</i></b>
Medicaid	49,375	61%
Healthy Michigan Plan	19,939	25%
General Fund/Spend-down	4,700	6%
MiHealthLink	6,505	8%



Note: SUD = Substance Use Disorder

### **The Mental Health Code: Public Act 258 of 1974 (as amended)**

Michigan's Mental Health Code is the compilation of state laws governing the management and delivery of mental health services. The law was first established in 1974 and has since been amended, most significantly in 1996. There are currently forty-six (46) community mental health service programs (CMHSP). The law requires the board to consist of twelve (12) members appointed by county commissioners for three-year staggering terms. The law also requires the CMH board approve an annual budget after holding a public meeting to obtain community input.

**DWIHN Board of Directors**

Dr. Cynthia Tauzeg, Chairperson  
Kevin McNamara, Vice-Chairperson  
Dora Brown, Treasurer  
Eva Garza Dewaelsche, Secretary  
Karina Bentounsi  
Angela Bullock  
Lynne F. Carter MD  
Angelo Glenn  
Jonathan C. Kinloch  
Bernard Parker  
William Phillips  
Kenya Ruth

**DWIHN Substance Use  
Oversight Policy Board**

Thomas Adams, Chairperson  
Dr. Kanzoni Asabigi  
Maria Avilla  
Thomas Fielder  
Angelo Glenn  
Antoine Jackson  
Jonathan C. Kinloch  
Margo Martin  
Kevin McNamara  
Jim Perry  
Ronald S. Taylor  
Darryl Woods Sr.

**The Reporting Entity and Its Services**

In December of 2012, Governor Rick Snyder signed Public Acts 375 and 376 in 2012 that required Wayne County to establish its community mental health services program as an independent governmental entity, separate and distinct from the County functions. These acts mandated a change in governance from a Mental Health Agency to a Mental Health Authority. On June 6, 2013, Wayne County Commission approved the Enabling Resolution 2013-392 which created the new Authority. During this same period, the Application for Participation (AFP), which enabled DWIHN to maintain its designation as a Prepaid Inpatient Health Plan (PIHP) as well as its eligibility to contract for Medicaid funds, was successfully completed and approved by the Michigan Department of Health and Human Services (MDHHS) formerly Michigan Department of Community Health.

In addition, effective October 1, 2014, House Bills 4862 and 4863 signed on December 28, 2012 transferred the duties of the Coordinating Agencies (CA) to the PIHP. CA's were responsible for the administration of substance use disorders (SUD) services to Detroit and Wayne County residents; the prior Wayne County CA's were the City of Detroit (via Institute for Population Health) and Southeastern Michigan Coordinating Agency (SEMCA).

The purpose of DWIHN is to provide support, care and treatment services to adults with severe mental illness (SMI), individuals with intellectual and/or developmental disabilities (IDD), children with serious emotional disturbances (SED) and persons with substance use disorders (SUD) and their families so they can make choices in care, live in the community and achieve desired outcomes through individualized health goals.

### **Adult Mental Health Services Program**

The purpose of the Adult Mental Health Services Program is to provide individualized psychiatric outpatient, residential, case management, hospital, and emergency treatment and supportive services to adults and families at risk of or experiencing a mental illness so they can achieve psychiatric stability and/or a stable living environment.

### **Intellectual/Developmental Disability Services Program**

The purpose of the Intellectual/Developmental Disability Services Program is to provide screening/referral and specialized supports and services including skill building, community living services and personal care to children, adolescents and adults with intellectual/developmental disabilities so they can obtain their personal optimal level of independence. I/DD are a group of conditions due to an impairment in physical, learning, language, or behavior areas that start in childhood.

### **Children's Mental Health Services Program**

The purpose of the Children's Mental Health Services Program, in collaboration with community partners, is to provide individualized and family-centered psychiatric outpatient, home-based, crisis intervention and prevention services to children, adolescents, and their families at risk of experiencing a serious emotional disturbance so they can live within the community. The services are community-based, family centered, youth guided, culturally and linguistically responsive and trauma informed.

### **Substance Use Disorder Services Program**

The purpose of the Substance Use Disorder Services Program is to provide assessment/eligibility determination, outpatient treatment, residential, referral and medication management services to children, adolescents and adults with substance abuse disorders so they can obtain and sustain individual recovery and participate fully in the community. With over seventy-five providers, our continuum of care consists of prevention, treatment and recovery services.

### **Mental Health Access Center Program**

The purpose of the Mental Health Access Center Program is to provide screening, eligibility, enrollment information, emergency telephone referral and counseling services to service providers and individual callers with mental health concerns so they can receive an eligibility determination, choice of provider, program enrollment or requested/needed services or information within a timely manner.

### **Rights and Customer Supports Program**

The purpose of the Rights and Customer Supports Program is to provide the legally mandated rights protection and member affairs (investigation of complaints and grievances; monitoring sites of service; training system staff and members; family subsidy; information; referrals), so

members and their families can receive appropriate mental health services in accordance with the Federal, State and Local laws, rules, guidelines and policies.

### **Mental Health Oversight/Monitoring Program**

The purpose of the Mental Health Oversight/Monitoring Program is to provide oversight and management of services that assure access, adequacy and appropriateness of services, efficiency and outcomes for individuals with mental illness, serious emotional disturbance, developmental disability and substance use disorders so they can obtain recovery and self-determination. As the public mental health system, DWIHN offers a culturally diverse network of community mental health programs, clinics, private therapists, psychologists and psychiatrists to provide mental health services. We do our best to match members with the services needed at a location that is close to them.

DWIHN provides services in coordination and collaboration with over four hundred (400) providers and contractors.

### **Major Initiatives and Achievements**

#### **Corporate Culture**

DWIHN was named a Top Workplace by the Detroit Free Press for the second year in a row. This wonderful distinction was made possible by all our staff who provided valuable feedback to DWIHN leadership as well as how satisfied they are with their employment. This achievement was made possible by the hard-working staff at DWIHN and the Board of Directors' commitment to a positive culture and environment. New this year, DWIHN was also named Crain's Detroit Business 2024 Best Places to Work in Southeast Michigan.

#### **National Accreditation**

In May 2024, DWIHN earned its third consecutive National Committee for Quality Assurance's (NCQA) three-year Full Managed Behavioral Healthcare Organization (MBHO) Accreditation. This accreditation demonstrates DWIHN's unwavering commitment to quality across our organizations' operations to ensure the best service for the most vulnerable members in Wayne County.

#### **Mobile Crisis Team**

In December 2023, DWIHN launched the first Substance Abuse and Mental Health Services Administration (SAMSHA) based mobile crisis team in Wayne County. The team comprises of a licensed clinician and one peer support specialist. Since August 2024, the mobile team operates 24/7/365. The mobile team has served approximately five hundred seventy (570) individuals in the community.



**State-Sanctioned Crisis Care Centers**

In June 2024, DWIHN opened its first state of the art crisis care center located at 707 West Milwaukee, the former administrative headquarters, located in Detroit. The building houses several administrative services that directly support the care center, a 32 bed Adult and Adolescent Crisis Stabilization Unit, Building Empowerment and Supportive Transition Team (BEST) and an outdoor activity area. The Milwaukee care center served three hundred forty-four (344) members in fiscal year 2024 and is open 24/7/365.

DWIHN has completed the design, permitting and contractor award for another state-of-the-art 52 bed facility located on West 7 Mile west of Southfield Freeway in Detroit. Construction has begun and is anticipated to be completed by July 2026. The 7-mile facility will include administrative and community space, 24/7/365 children's and adult crisis stabilization units, an adult crisis residential unit, and regular business hour dental, medical and vision clinics.

The design for DWIHN's 3rd Care Center located on West Jefferson just north of Outer Drive W in Ecorse downriver community is underway. The facility is 33,000 square feet and will include 24/7/365 16 bed adult stabilization unit and behavioral health urgent care clinic.

The preparation of the basic financial statements was made possible by the dedicated service of the entire staff of the Finance Department. Each member of the Department has my sincere appreciation for the contributions made in the preparation of this report. I would also like to express my appreciation to other DWIHN staff for their continued support of the policies of the Department.

Respectfully submitted.

*Stacie L. Durant*

Stacie L. Durant  
Vice-President of Finance

## **Independent Auditor's Report**

To the Board of Directors  
Detroit Wayne Integrated Health Network

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the financial statements of Detroit Wayne Integrated Health Network (DWIHN) as of and for the year ended September 30, 2024 and the related notes to the financial statements, which collectively comprise DWIHN's basic financial statements, as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Detroit Wayne Integrated Health Network as of September 30, 2024 and the changes in its financial position and its cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of DWIHN and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about DWIHN's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

#### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

To the Board of Directors  
Detroit Wayne Integrated Health Network

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of DWIHN's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about DWIHN's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Additional Information***

Management is responsible for the accompanying budgetary comparison schedule and transmittal letter, which are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Our opinion on the financial statements does not cover such information, and we do not express an opinion or any form of assurance thereon.

#### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 24, 2025 on our consideration of Detroit Wayne Integrated Health Network's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Detroit Wayne Integrated Health Network's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Detroit Wayne Integrated Health Network's internal control over financial reporting and compliance.

*Plante & Moran, PLLC*

March 24, 2025

These financial statements are the responsibility of the management of the Detroit Wayne Integrated Health Network (DWIHN). We offer this narrative overview and analysis for the fiscal year ending September 30, 2024. We encourage readers to consider the information presented here in conjunction with the additional information furnished in the financial statements and notes to the financial statements.

### **Financial Highlights**

Total net position	\$220,503,504
Change in total net position	\$22,215,743
Installment debt outstanding	\$19,219,200
Liquidity ratio	1.86

### **Background**

On December 14, 2012, the Michigan Legislature approved, and the Governor signed Public Acts 375 and 376 of 2012, a Mental Health Authority bill. Effective October 1, 2013, the new law transferred management and control to a separate legal entity (DWIHN). The new Authority is comprised of twelve (12) board members; the County Executive and the Mayor of the City of Detroit each recommended six (6) members. The appointments of the twelve (12) board members are subject to confirmation by the Wayne County Commission. Prior to the Public Acts, DWIHN, previously the Detroit Wayne County Community Mental Health Agency, was reported in the Charter County of Wayne (the County) Comprehensive Annual Financial Report as a special revenue fund.

In accordance with Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity: Omnibus*, an amendment of GASB Statements Nos. 14 and 34, DWIHN is not a discretely presented component unit of Wayne County.

DWIHN provides limited direct services to the community, however we contract with hundreds of network providers.

### **Dual Eligible Pilot Program (MI Health Link/MHL)**

The State of Michigan selected DWIHN as one (1) of four (4) Prepaid Inpatient Health Plans (PIHP) to participate in the Dual-Eligible demonstration pilot project (aka MI Health Link or MHL) that began in May 2015 and was extended to December 31, 2025. The pilot was designed to integrate primary care with mental health and substance use disorder (SUD) treatment to improve overall health care outcomes, create greater efficiencies in the delivery of services, and reduce costs. The integrated care model organizes the coordination of the Medicare and Medicaid benefits and requires collaboration between the Integrated Care Organizations (ICOs), DWIHN, and its privileged provider network. It also involved developing and negotiating five (5) contracts with ICO's.

**Overview of the financial statements**

This discussion and analysis are intended to serve as an introduction to DWIHN's financial statements, which include the Statement of Net Position, Statement of Revenues, Expenses and Changes in Net Position, Statement of Cash Flows, Notes to the Financial Statements, and Other Supplemental Information - Statement of Revenues, Expenses and Changes in Net Position – Budget to Actual.

In addition, DWIHN will present its financial statements as a proprietary fund.

**Financial Analysis**

Net position may serve over time as a useful indicator of an organization's financial position. The following depicts DWIHN's net position on September 30, 2024, and 2023, respectively:

	<u><b>2024</b></u>	<u><b>2023</b></u>
Current and other assets	\$ 255,390,610	\$ 263,050,364
Noncurrent assets	60,561,342	76,692,222
Capital assets, net	<u>61,388,163</u>	<u>48,455,814</u>
<b>Total Assets</b>	<b>377,340,115</b>	<b>388,198,400</b>
Current liabilities	137,617,411	177,610,786
Notes Payable	<u>19,219,200</u>	<u>12,299,853</u>
<b>Total Liabilities</b>	<b>156,836,611</b>	<b>189,910,639</b>
Net position:		
Invested in capital assets, net of related debt	42,168,963	33,531,379
Restricted	103,419,765	100,387,200
Unrestricted	<u>74,914,776</u>	<u>64,369,182</u>
<b>Total net position</b>	<b><u>\$ 220,503,504</u></b>	<b><u>\$ 198,287,761</u></b>

DWIHN current assets comprise of \$189.5 million in cash and investments held at four (4) financial institutions. In addition, approximately \$53.7 million is due from the federal and state government for federal and state revenue outstanding at year end. Non-current assets consist of \$58.7 million in investments held with investment managers. Capital assets primarily relate to land, the completion of the administration and care center buildings, furniture/fixtures and computer equipment.

Current liabilities comprise of \$115.3 million in accounts payable due to providers and vendors for services rendered but unpaid at year end. In addition, \$5.9 million is related to accrued employee wages and compensated absences. Lastly, approximately \$12.8 million is for unearned revenue related to the Healthy Michigan Plan (HMP) savings carried over to the subsequent year and the first to be expended. Overall, current liabilities are \$40.0 million less compared to prior year due to \$37.3 million in provider stability and retention payments made to providers in fiscal year 2023; no such payments were made in fiscal year 2024.

Restricted net position comprises \$9.9 million in PA2 funds held for substance use disorders, \$1.9 million in Opioid Settlement funds, \$22.7 million in cash collateral related to the construction loans, and \$68.9 million in a Medicaid Internal Service Fund (ISF). Unrestricted net position relates to the accumulation of local resources on hand at year end.

The Statement of Revenues, Expenses and Changes in Net Position serves to report the cumulative revenue and expenses received and/or incurred for the organization.

	2024	2023
<b>Revenues</b>		
Federal grants and contracts	\$ 32,042,517	\$ 26,941,323
State grants and contracts	1,077,027,186	1,018,858,939
Local grants and contracts	31,232,419	30,118,703
Charges for services	11,894,682	15,746,578
Interest revenue	12,247,370	5,145,125
Other revenue	78,068	828,579
<b>Total revenues</b>	<b>1,164,522,242</b>	<b>1,097,639,247</b>
<b>Expenses</b>		
Managed Care	49,328,541	45,212,563
Substance use disorders	64,335,917	68,574,814
Autism services	98,134,048	91,473,656
MI HealthLink	11,634,253	14,965,115
Adult services	401,947,400	344,927,460
Children services	61,705,408	71,832,025
Intellectually Disabled	410,647,197	392,809,948
Direct services	16,945,650	1,400,587
Grant programs	8,907,667	7,806,400
State of Michigan	17,497,640	17,248,765
Interest paid on debt	1,222,778	443,640
<b>Total expenses</b>	<b>1,142,306,499</b>	<b>1,056,694,973</b>
Change in Net Position	22,215,743	40,944,274
Net position - beginning of year	198,287,761	157,343,487
Net position - end of year	<u>\$ 220,503,504</u>	<u>\$ 198,287,761</u>

State grants and contracts comprise \$854.1 million, \$165.8 million, and \$21.4 million in Medicaid, Healthy Michigan, and State General fund respectively, including prior year Healthy Michigan Plan savings and current year ISF abatement. The \$58.0 million increase in State grants and contract revenue compared

to the prior year primarily relates to a \$38.0 million increase in pass-through Hospital Rate Adjustment (HRA) Medicaid payments to psychiatric and community hospitals. In addition, there was an increase of \$17.4 million in pass-through Certified Community Behavioral Health Clinic (CCBHC) supplemental revenue as compared to prior year. Local grants and contracts comprise of the local match requirement mandated in the Mental Health Code in addition to the PA2 substance use disorder revenue. Charges for services relate to funds received from the ICO's for the MHL pilot program.

DWIHN's managed care operating expenses comprise of salaries and fringe benefits for DWIHN staff (\$38.1 million), depreciation expense (\$2.2 million), and facility costs (\$3.5 million). The \$4.1 million increase in operating costs as compared to the previous year is primarily related to the \$2.2 million increase in facility cost related to the opening of administration and care center buildings in March and June 2024, respectively. Both facilities were closed for over one year due to construction. The remaining increase is primarily related to cost-of-living wage and benefit increases for staff in accordance with union contracts.

The overall SUD, Autism, Adult, Children, and Intellectual Developmental Disability (IDD) provider network costs increased by \$67.2 million as compared to prior year due to \$38.0 million in pass-through Hospital Rate Adjustment Medicaid payments to psychiatric and community hospitals. In addition, Michigan Department of Health and Human Services (MDHHS) approved five (5) new CCBHC's that resulted in a \$17.4 million increase in supplement pass-through payments to those providers. The remaining increase of approximately \$11.8 million relates to an increase of \$5.0 million and \$6.6 million in hospital and Autism costs, respectively.

The Direct service costs primarily comprise of salaries and fringes of employees assigned to the crisis center at 707 West Milwaukee, the former administrative building, and other outpatient clinical assessments and screenings performed by the Access Center and Residential Department.

Payments to the State of Michigan totaled \$17.5 million and comprise of local match payments to draw down federal funds, local state hospital costs and the Insurance Provider Assessment Act (IPA) tax payments.

# MANAGEMENT'S DISCUSSION AND ANALYSIS

The following shows a comparison of the final amended budget to actual results in the Statement of Revenue, Expenses, and Changes in Net Position:

	Final Amended Budget	Actual	Increase (Decrease)
Operating revenues			
Federal grants and contracts	\$ 32,763,984	\$ 32,042,517	\$ (721,467)
State grants and contracts	1,069,634,648	1,077,027,186	7,392,538
Local grants and contracts	29,194,968	31,232,419	2,037,451
Charges for services / Other	14,058,161	11,972,750	(2,085,411)
<b>Total operating revenues</b>	<b>1,145,651,761</b>	<b>1,152,274,872</b>	<b>6,623,111</b>
Operating expenses			
Managed care salaries and fringes	\$ 41,389,841	38,072,836	(3,317,005)
Substance use disorders	64,476,550	64,335,917	(140,633)
Autism services	91,807,643	98,134,048	6,326,405
MI HealthLink	12,084,825	11,634,253	(450,572)
Adult services	393,492,462	401,947,400	8,454,938
Children services	62,475,465	61,705,408	(770,057)
Intellectually Disabled	403,907,588	410,647,197	6,739,609
Direct services	30,722,320	16,945,650	(13,776,670)
Grant programs	11,952,819	8,907,667	(3,045,152)
State of Michigan	20,682,395	17,497,640	(3,184,755)
Managed care operating costs	9,518,060	9,117,469	(400,591)
Depreciation	1,566,793	2,138,236	571,443
<b>Total operating expenses</b>	<b>\$ 1,144,076,761</b>	<b>\$ 1,141,083,721</b>	<b>(2,993,040)</b>
<b>Operating income (loss)</b>	<b>1,575,000</b>	<b>11,191,151</b>	<b>9,616,151</b>
Non-operating revenue (expense)			
Interest expense	(560,000)	(1,222,778)	(662,778)
Investment earnings (loss)	5,000,000	12,247,370	7,247,370
<b>Total non-operating revenue</b>	<b>4,440,000</b>	<b>11,024,592</b>	<b>6,584,592</b>
Change in net position	<u>\$ 6,015,000</u>	22,215,743	<u>\$ 16,200,743</u>
Net position - beginning of year		<u>198,287,761</u>	
Net position - end of year		<u>\$ 220,503,504</u>	



**Budgetary Highlights**

DWIHN adopted an annual operating budget by October 1 of the previous year. The budgetary comparison schedule has been provided to demonstrate compliance with this budget. During the year, there were several significant changes from the original to the final amended budget. The changes are as follows:

	Adopted Budget	Final Amended Budget	Variance Over (Under)
Federal grants and contracts	\$ 28,757,071	\$ 32,763,984	\$ 4,006,913
State grants and contracts	921,528,352	1,069,634,648	148,106,296
Local grants and contracts	28,209,968	29,194,968	985,000
Other operating revenue	12,329,936	14,058,161	1,728,225
<b>Total operating revenues</b>	<b>990,825,327</b>	<b>1,145,651,761</b>	<b>154,826,434</b>
Managed care salaries and related fringes	\$ 43,929,556	\$ 41,389,841	\$ (2,539,715)
Substance use disorders	61,985,423	64,476,550	2,491,127
Autism services	70,860,170	91,807,643	20,947,473
MI HealthLink	12,289,936	12,084,825	(205,111)
Adult Services	305,611,804	393,492,462	87,880,658
Children Services	71,106,965	62,475,465	(8,631,500)
Intellectually Disabled	359,680,004	403,907,588	44,227,584
Direct services	21,915,601	30,722,320	8,806,719
Grant Programs	8,964,904	11,952,819	2,987,915
State of Michigan	20,682,395	20,682,395	-
Managed care operating costs	10,471,776	9,518,060	(953,716)
Depreciation	1,766,793	1,566,793	(200,000)
<b>Total operating expenses</b>	<b>\$ 989,265,327</b>	<b>\$ 1,144,076,761</b>	<b>\$ 154,811,434</b>
<b>Nonoperating Revenue (expense)</b>			
Interest paid on debt	(560,000)	(560,000)	-
Investment earnings	5,000,000	5,000,000	-
	4,440,000	4,440,000	-
 Change in net position	 <u>\$ 6,000,000</u>	 <u>\$ 6,015,000</u>	 <u>\$ 15,000</u>

The federal grants and contracts increased by \$4.0 million for substance use disorder and mental health grants. Approximately \$46.4 million of the \$148.1 million increase to state grants and contracts relates to an increase in Medicaid related to the HRA pass-through revenue to psychiatric and community hospitals with the corresponding expense included in adult services. In addition, \$31.4 million in state grant and contracts relate to the increase in pass-through CCBHC supplemental revenue to CCBHC providers with the corresponding expense included in adult services. Finally, the remaining increase in state grants and contracts relates to restoring \$60 million in Medicaid and HMP revenue reduced during the budgeting process to take into consideration the possible reductions due to the end of the Public Health Emergency

(PHE) in May 2024 whereby thousands of eligible members lost their insurance coverage. The corresponding expenses are included in Autism and Intellectually Disabled services.

Direct services were increased to reflect the direct hiring of additional clinical and support personnel for the delivery of outpatient and crisis services to members in Wayne County.

### **Economic Factors and Next Year's Budget**

- The Public Health Emergency (PHE) ended on May 11, 2024. DWIHN is working diligently to address the long-term health and mental impact to the community as it emerges from the pandemic. There is significant reliance on Medicaid funding as PIHP's funding is based on the number of Medicaid eligibles in Wayne County. While PIHP's anticipate a reduction in funding, there appears to be a continuation in the decline of the Disabled Aged and Blind (DAB) Medicaid eligibles. This population allows PIHP's to serve the most costly and severe members and as such a reduction jeopardizes our ability to serve and remain financially stable.
- Plan First is a health coverage program administered by MDHHS with a limited Medicaid benefit that covers family planning services, however, does not currently cover behavioral health services. After the end of the Public Health Emergency (PHE) in May 2024, Medicaid eligible members historically enrolled in DAB or Temporary Assistance for Needy Families (TANF) were placed in Plan First while members gathered the necessary paperwork required during their annual redetermination period. This "waterfall" approach has led Community Mental Health Service Providers (CMHSP's) in Michigan to incur significant General Fund costs as the members are considered uninsured for behavioral health services.
- Several years ago, MDHHS established a workgroup amongst the Community Mental Health Services Programs (CMHSP) to review and make recommendations on how State General Fund will be allocated between the CMHSP's; the workgroup's recommendation included a \$22 million reduction to DWIHN's appropriation. With the end of the PHE, and the significant financial burden incurred by the "waterfall" approach to Plan First, DWIHN does not have sufficient General Fund to cover the mandated responsibilities set forth in the Mental Health Code.
- Historically DWIHN functioned primarily as a managed care entity under its PIHP contract with MDHHS. Over the past year and in the upcoming fiscal year, DWIHN has significantly expanded its direct service capacity to include crisis services, case management, assessments, screening, and other outpatient services. The expansion was a direct result of capacity issues identified in the network whereby members were waiting over fourteen (14) days for an appointment to receive mental health services.
- The State of Michigan legislation appropriated \$65 million to DWIHN to construct a crisis center in the downriver area in addition to an integrated care center in the city of Detroit. Construction is underway for both facilities and DWIHN has the borrowing capacity to complete construction however DWIHN will require MDHHS financial support to operate the centers.

### **Requests for Information**

This financial report is designed to provide a general overview of DWIHN's finances. Questions concerning any of the financial information or requests for additional financial information should be addressed to the following:

Detroit Wayne Integrated Health Network  
Vice-President of Finance  
8726 Woodward Ave  
Detroit, Michigan 48202

## Detroit Wayne Integrated Health Network

### Statement of Net Position

September 30, 2024

#### Assets

##### Current assets:

Cash and cash equivalents (Note 3)	\$ 141,529,647
Investments (Note 3)	25,331,939
Receivables: (Note 5)	
Accounts receivable	7,788,449
Due from other governmental units	55,349,617
Prepaid expenses and other assets	2,716,530
Restricted cash (Note 2)	22,674,428

Total current assets 255,390,610

##### Noncurrent assets:

Investments (Note 3)	58,691,342
Other	1,870,000
Capital assets: (Note 6)	
Assets not subject to depreciation	10,126,493
Assets subject to depreciation - Net	51,261,670

Total noncurrent assets 121,949,505

Total assets 377,340,115

#### Liabilities

##### Current liabilities:

Accounts payable	115,278,018
Due to other governmental units	2,904,141
Accrued wages and benefits	3,759,460
Unearned revenue	13,555,812
Compensated absences (Note 7)	2,119,980

Noncurrent liabilities - Long-term debt (Note 7) 19,219,200

Total liabilities 156,836,611

#### Net Position

Net investment in capital assets 42,168,963

##### Restricted:

Restricted for substance abuse disorder PA2	9,883,957
Restricted for risk financing - Medicaid ISF	68,944,031
Restricted cash collateral	22,674,428
Restricted for opioid settlement	1,917,349

Unrestricted 74,914,776

Total net position \$ 220,503,504

## **Detroit Wayne Integrated Health Network**

### **Statement of Revenue, Expenses, and Changes in Net Position**

**Year Ended September 30, 2024**

#### **Operating Revenue**

State grants and contracts	\$ 1,077,027,186
Charges for services	11,894,682
Local grants and contracts	31,232,419
Federal grants and contracts	32,042,517
Other revenue	78,068

Total operating revenue 1,152,274,872

#### **Operating Expenses**

Managed care personnel	27,070,682
Managed care fringe benefits	11,002,154
Substance use disorder services	64,335,917
Autism services	98,134,048
MI Health Link	11,634,253
Adult services	401,947,400
Children services	61,705,408
Intellectually disabled	410,647,197
Grant programs	8,907,667
State of Michigan	17,497,640
Operating costs	9,117,469
Direct services	16,945,650
Depreciation	2,138,236

Total operating expenses 1,141,083,721

#### **Operating Income**

11,191,151

#### **Nonoperating Revenue (Expense)**

Investment income - Net	12,247,370
Interest expense	(1,222,778)

Total nonoperating revenue 11,024,592

#### **Change in Net Position**

22,215,743

#### **Net Position - Beginning of year**

198,287,761

#### **Net Position - End of year**

**\$ 220,503,504**

## Detroit Wayne Integrated Health Network

### Statement of Cash Flows

Year Ended September 30, 2024

#### Cash Flows from Operating Activities

Cash received from state and federal sources	\$ 1,103,259,946
Cash received from local sources	10,727,963
Payments to providers and suppliers	(1,018,173,283)
Payments to employees	(60,505,948)
Payments to state sources	<u>(75,867,280)</u>

Net cash and cash equivalents used in operating activities (40,558,602)

#### Cash Flows from Capital and Related Financing Activities

Construction loan draws	6,919,347
Net purchase of capital assets	(15,163,814)
Principal and interest paid on capital debt	<u>(1,222,778)</u>

Net cash and cash equivalents used in capital and related financing activities (9,467,245)

#### Cash Flows from Investing Activities

Investment income - Net	12,247,370
Purchases of investment securities - Net of sales	<u>(3,370,813)</u>

Net cash and cash equivalents provided by investing activities 8,876,557

Net Decrease in Cash and Cash Equivalents (41,149,290)

Cash and Cash Equivalents - Beginning of year 205,353,365

Cash and Cash Equivalents - End of year \$ 164,204,075

#### Classification of Cash and Cash Equivalents

Cash and investments	\$ 141,529,647
Restricted cash	<u>22,674,428</u>

Total cash and cash equivalents \$ 164,204,075

#### Reconciliation of Operating Income to Net Cash and Cash Equivalents from Operating Activities

Operating income	\$ 11,191,151
Adjustments to reconcile operating income to net cash and cash equivalents from operating activities:	
Depreciation	2,231,465
Changes in assets and liabilities:	
Account receivable	8,395,149
Due from other governmental units	(18,678,207)
Prepaid and other assets	(3,704,785)
Accrued wages and benefits	1,289,824
Accounts payable	(12,164,355)
Due to other governmental units	(6,527,964)
Unearned revenue	<u>(22,590,880)</u>

Net cash and cash equivalents used in operating activities \$ (40,558,602)

**September 30, 2024****Note 1 - Nature of Business*****Reporting Entity***

Under the provisions of the Michigan Legislature Public Acts 375 and 376 of 2012, and effective October 1, 2013, Detroit Wayne Integrated Health Network (DWIHN) was created for the purpose of providing a comprehensive array of mental health and substance use disorder services for the Charter County of Wayne, Michigan (the "County") residents, such as, but not limited to, inpatient, outpatient, partial day, residential, case management, prevention, consultation, and education. DWIHN was previously a department within the County. DWIHN is a separate legal entity and is not considered a related organization or component unit of the County.

Pursuant to House Bills 4862 and 4863, effective October 1, 2014, the duties and responsibilities of substance use disorders were transferred to the Prepaid Inpatient Health Plans (PIHP), which is DWIHN. The duties were previously performed by the City of Detroit, Michigan and SEMCA, referred to as the "Coordinating Agencies."

***Program Operations***

DWIHN's operations are governed under the provisions of Act 258 of the Public Act of Michigan of 1974, commonly known as the Mental Health Code (the "Code"). Pursuant to the Code, a board of directors (the "Board") was established to govern DWIHN. DWIHN is subject to federal government and Michigan Department of Health and Human Services (MDHHS) rules and regulations and the Code. DWIHN contracts with over 400 organizations. DWIHN provides administrative oversight and little direct services to members.

***Board of Directors***

The Board consists of 12 members, 6 recommended by the mayor of the City of Detroit, Michigan and 6 recommended by the county executive. The recommendations are subject to the approval of the Wayne County Commission. Each board member is appointed for a three-year term.

***Funding Sources***

DWIHN receives its primary funding from the State through Medicaid and state General Fund contracts. The County provides local match funding in accordance with the Mental Health Code, which is used by DWIHN to leverage federal dollars and 10 percent of certain services incurred by uninsured members.

***Changes in Funding Formula***

In an effort to deinstitutionalize mental health services, state funding for public mental health services has evolved. Prior to October 1, 1998, Michigan mental health agency programs billed Medicaid on a fee-for-service (FFS) basis.

Effective for services provided on and after October 1, 1998, the Health Care Financing Administration (HCFA) approved Michigan's 1915(b) waiver request to implement a managed-care plan for Medicaid-reimbursed mental health services. These managed-care plans allowed Community Mental Health Services Programs (CMHSP) to manage, provide/arrange, and pay for Medicaid mental health services covered by the CMHSP. In addition, the CMHSP receives a capitated rate on a per member per month basis to provide services and is responsible for directly reimbursing the service providers who render these services. In the fiscal year ended September 30, 2000, DWIHN and MDHHS entered into a Specialty Services and Supports Managed Care Contract (the "Managed Care Contract").

In 2002, CMHSPs were required to submit an application for participation (AFP) for scoring by MDHHS in order to be considered eligible to qualify as a Prepaid Inpatient Health Plan entity capable of administering the managed specialty services under the waiver program.

**September 30, 2024****Note 2 - Significant Accounting Policies*****Accounting and Reporting Principles***

The financial statements of the Detroit Wayne Integrated Health Network have been prepared in conformity with generally accepted accounting principles (GAAP), as applicable to governmental units. The more significant of DWIHN's accounting policies are described below.

***Report Presentation***

This report includes the fund-based statements of DWIHN. In accordance with government accounting principles, a government-wide presentation with program and general revenue is not applicable to special purpose governments engaged only in business-type activities.

DWIHN adopted Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis - For State and Local Governments*. Under GASB No. 34, DWIHN is classified as a special purpose government and is required to present statements required for enterprise funds. DWIHN reports its operations in the basic financial statements in an enterprise fund.

The Medicaid risk reserve fund is governed by the contract with MDHHS and is restricted for cost overruns related to the Medicaid contract. The restriction for substance abuse disorder is governed by Public Act 2 (PA2) of 1986 and requires funds received pursuant to PA2 to solely be used in accordance with the provisions of the Public Act. The restriction for opioid settlement funds is governed by a settlement agreement and requires funds received to be used in accordance with the provisions of the settlement agreement.

The net position in the Medicaid risk reserve fund, substance abuse disorder PA2 funding, and opioid settlement totaled \$68,944,031, \$9,883,957, and \$1,917,349 at September 30, 2024, respectively.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of DWIHN is charges related to serving its members (including primarily per member per month capitation and state and county appropriations). Operating expenses for DWIHN include cost of services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

***Basis of Accounting***

Basis of accounting refers to when revenue and expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The operations of the fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, net position, revenue, and expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. For the basic financial statements, there is one generic fund type and broad fund category as described below:

Proprietary fund - Enterprise fund - The fund is used to account for those activities that are financed and operated in a manner similar to private business. Proprietary funds use the economic resources measurement focus and the full accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. This means that all assets and all liabilities (whether current or noncurrent) associated with their activity are included on the statement of net position. Proprietary fund-type operating statements present increases (revenue) and decreases (expenses) in total net position. This enterprise fund of DWIHN accounts for its general operations and also reports amounts restricted for the Medicaid Risk Reserve allowed by the contract with MDHHS.



Note 2 - Significant Accounting Policies (Continued)

When both restricted and unrestricted resources are available for use, it is DWIHN's policy to use restricted resources first and then unrestricted resources as they are needed.

Cash and Cash Equivalents

DWIHN's cash and cash equivalents are held in depository accounts, institutional money market accounts, certificates of deposit, and short-term investments with a maturity of three months or less when acquired.

Investments

Investments are reported at fair value or estimated fair value. Short-term investments are reported at cost, which approximates fair value.

Accounts Receivable and Due from Other Governmental Units

Accounts receivable represent balances due from when DWIHN cost-settles with certain providers for amounts in excess of payments and costs incurred for services. The amounts of overpayment are determined through audits and/or cost reconciliation. An allowance for uncollectibles has been established based on management's estimate using historical trends. Due from other governmental units represents revenue not yet received from the county, state, and federal government.

Prepaid Expenses

Payments made to vendors for services that will benefit future periods are recorded as prepaid expenses in the accompanying statement of net position.

Capital Assets

Capital assets are defined by DWIHN as assets with an individual cost of more than \$5,000 and an estimated useful life in excess of one year. All assets are recorded at historical costs, and donated assets are recorded at acquisition value at the time of the donation. Capital assets are depreciated using the straight-line method over a period of 5-20 years.

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

	Depreciable Life - Years
Buildings and improvements	20
Office equipment	5-7
Vehicles	5-7
Software	10
Computers	5-7
Leasehold improvements	4-5

Restricted Cash

The restricted cash balance of \$22,674,428 is maintained per DWIHN's construction loan agreements, as further disclosed in Note 7.

Accounts Payable and Due to Other Governmental Units

Accounts payable balances include final expenditures due to service providers for the current fiscal year. Due to other governmental units represents amounts owed to the State of Michigan.

**September 30, 2024****Note 2 - Significant Accounting Policies (Continued)*****Compensated Absences***

Employees earn paid time off (PTO) benefits based, in part, on length of service. PTO is fully vested when earned. Upon separation from service, employees are paid accumulated PTO based upon the nature of separation (death, retirement, or termination). Certain limitations have been placed on the hours of PTO leave that employees may accumulate and carry over for payment at termination, retirement, or death. Unused hours exceeding these limitations are forfeited.

***Unearned Revenue***

DWIHN reports unearned revenue in connection with resources that have been received but not yet earned. Within the total of \$13,555,812 of unearned revenue at September 30, 2024, \$12,729,581 relates to Healthy Michigan Plan savings, which will be carried over to be expended in the subsequent fiscal year.

***State Grants and Contracts Revenue***

DWIHN's primary funding source was from the State of Michigan through Medicaid (traditional and Healthy Michigan) and state General Fund contracts totaling approximately \$1.0 billion and \$21.5 million, respectively, for the year ended September 30, 2024; this includes prior years' saving and carryovers. The remaining balance was composed of various other state grant contracts.

***Provider Contracts***

DWIHN contracts with various community-based organizations to deliver mental health and substance use disorder (SUD) services to adults, individuals with developmental disabilities, and children with serious emotional disturbances. In addition, DWIHN contracts with several county departments to administer mental health services, including, but not limited to, the jails, Children and Family Services, and Third Circuit Court.

***Use of Estimates***

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

***Upcoming Accounting Pronouncements***

In June 2022, the Governmental Accounting Standards Board issued Statement No. 101, *Compensated Absences*, which updates the recognition and measurement guidance for compensated absences under a unified model. This statement requires that liabilities for compensated absences be recognized for leave that has not been used and leave that has been used but not yet paid in cash or settled through noncash means and establishes guidance for measuring a liability for leave that has not been used. It also updates disclosure requirements for compensated absences. The provisions of this statement are effective for DWIHN's financial statements for the year ending September 30, 2025.

In December 2023, the Governmental Accounting Standards Board issued Statement No. 102, *Certain Risk Disclosures*, which requires governments to assess whether a concentration or constraint makes the primary government or other reporting units that report a liability for revenue debt vulnerable to the risk of a substantial impact. It also requires governments to assess whether an event or events associated with a concentration or constraint that could cause the substantial impact have occurred, have begun to occur, or are more likely than not to begin to occur within 12 months of the date the financial statements are issued. If certain criteria are met for a concentration or constraint, disclosures are required in the notes to the financial statements. The provisions of this statement are effective for DWIHN's financial statements for the year ending September 30, 2025.

**September 30, 2024****Note 2 - Significant Accounting Policies (Continued)**

In April 2024, the Governmental Accounting Standards Board issued Statement No. 103, *Financial Reporting Model Improvements*, which establishes new accounting and financial reporting requirements or modifies existing requirements related to the following: management's discussion and analysis; unusual or infrequent items; presentation of the proprietary fund statement of revenue, expenses, and changes in fund net position; information about major component units in basic financial statements; budgetary comparison information; and financial trends information in the statistical section. The provisions of this statement are effective for DWIHN's financial statements for the year ending September 30, 2026.

***Subsequent Events***

The financial statements and related disclosures include evaluation of events up through and including March 24, 2025, which is the date the financial statements were available to be issued.

**Note 3 - Deposits and Investments**

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The law also allows investments outside the state of Michigan when fully insured. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications that matures no more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions that are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

DWIHN has designated four banks for the deposit of its funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investments in any securities allowed under the act. DWIHN's deposits and investment policies are in accordance with statutory authority.

DWIHN's cash and investments are subject to several types of risk, which are examined in more detail below:

***Custodial Credit Risk of Bank Deposits***

Custodial credit risk is the risk that, in the event of a bank failure, DWIHN's deposits may not be returned to it. At year end, DWIHN had bank deposits totaling approximately \$135 million (certificates of deposit and checking and savings accounts) that were uninsured and uncollateralized. DWIHN believes that, due to the dollar amounts of cash deposits and the limits of Federal Deposit Insurance Corporation (FDIC) insurance, it is impractical to insure all deposits.

***Interest Rate Risk***

Interest rate risk is the risk that the value of investments will decrease as a result of a rise in interest rates. DWIHN's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**September 30, 2024**

**Note 3 - Deposits and Investments (Continued)**

At year end, DWIHN had the following investments and maturities:

Investment	Carrying Value	Less Than 1 Year	1-5 Years
Municipal obligations	\$ 12,678,486	\$ 3,948,212	\$ 8,730,274
U.S. federal agencies	38,005,897	12,057,311	25,948,586
U.S. government obligations	18,177,658	3,853,819	14,323,839
Corporate bonds	1,019,935	-	1,019,935
Negotiable certificates of deposit	748,948	748,948	-
Inflation index bonds	99,454	99,454	-
Collateralized mortgage obligations	5,569,918	508,995	5,060,923
Mortgage-backed securities	3,884,400	276,615	3,607,785
U.S. Treasury bills	3,838,585	3,838,585	-
Total	<u>\$ 84,023,281</u>	<u>\$ 25,331,939</u>	<u>\$ 58,691,342</u>

**September 30, 2024**

**Note 3 - Deposits and Investments (Continued)**

***Credit Risk***

State law limits investments to specific government securities, certificates of deposit and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds, and qualified external investment pools, as identified in the list of authorized investments above. DWIHN's investment policy does not have specific limits in excess of state law on investment credit risk. As of year end, DWIHN's investments were rated as follows:

Investment	Fair Value	Rating	Rating Organization
Municipal obligations	\$ 1,603,327	Aa1	Moody's
Municipal obligations	1,967,275	Aa2	Moody's
Municipal obligations	147,402	Aa3	Moody's
Municipal obligations	1,911,931	Aaa	Moody's
Municipal obligations	7,048,551	Not rated	N/A
Total municipal obligations	12,678,486		
U.S. federal agencies	30,893,783	Aaa	Moody's
U.S. federal agencies	7,112,114	Not rated	N/A
Total U.S. federal agencies	38,005,897		
U.S. government obligations	16,014,547	Aaa	Moody's
U.S. government obligations	2,163,111	Not rated	N/A
Total U.S. government obligations	18,177,658		
Corporate bonds	266,603	Aaa	Moody's
Corporate bonds	753,332	Not rated	N/A
Total corporate bonds	1,019,935		
Negotiable certificates of deposit	748,948	Not rated	N/A
Inflation index bonds	99,454	Aaa	Moody's
Collateralized mortgage obligations	5,569,918	Not rated	N/A
Mortgage-backed securities	3,884,400	Not rated	N/A
U.S. Treasury bills	3,460,413	Aaa	Moody's
U.S. Treasury bills	378,172	Not rated	N/A
Total U.S. Treasury bills	3,838,585		
Total	\$ 84,023,281		

***Concentration of Credit Risk***

State law limits allowable investments but does not limit concentration of credit risk, as identified in the list of authorized investments above. DWIHN's investment policy specifies that no more than 40 percent of the total investment portfolio will be invested in a single security type, and no more than 40 percent of the total investment portfolio shall be invested in assets issued or managed by a single financial institution. DWIHN does not have a single security type or investment portfolio invested in assets issued or managed by a single financial institution that exceeds 40 percent.

**September 30, 2024**

**Note 4 - Fair Value Measurements**

DWIHN categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the assets. Level 1 inputs are quoted prices in active markets for identical assets, Level 2 inputs are significant other observable inputs, and Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy.

In instances where inputs used to measure fair value fall into different levels in the fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. DWIHN's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

DWIHN has the following recurring fair value measurements as of September 30, 2024:

	<u>Assets Measured at Fair Value on a Recurring Basis</u>		
	<u>Quoted Prices in</u>		
	<u>Active Markets</u>	<u>Significant Other</u>	<u>Significant</u>
	<u>for Identical</u>	<u>Observable</u>	<u>Unobservable</u>
	<u>Assets</u>	<u>Inputs</u>	<u>Inputs</u>
	<u>(Level 1)</u>	<u>(Level 2)</u>	<u>(Level 3)</u>
<b>Assets</b>			
Debt securities:			
Municipal obligations	\$ -	\$ 12,678,486	\$ -
U.S. federal agencies	-	38,005,897	-
U.S. government obligations	-	18,177,658	-
Corporate bonds	-	1,019,935	-
Negotiable certificates of deposit	-	748,948	-
Inflation index bonds	-	99,454	-
Collateralized mortgage obligations	-	5,569,918	-
Mortgage-backed securities	-	3,884,400	-
U.S. Treasury bills	-	3,838,585	-
Total assets	\$ -	\$ 84,023,281	\$ -

The fair value of DWIHN's investments at September 30, 2024 was determined primarily based on Level 2 inputs. DWIHN estimates the fair value of these investments using the matrix pricing model, which includes inputs, such as interest rates and yield curves, that are observable at commonly quoted intervals.

**Note 5 - Accounts Receivable and Due from Other Governmental Units**

DWIHN cost-settles with certain providers for amounts in excess of payments and costs incurred for services. The accounts receivable balance at September 30, 2024 was \$7,788,449, which is due from providers.

The due from other governmental units balance at September 30, 2024 was \$55,349,617. This consists of \$3,164,543 due from Wayne County, Michigan for Public Act 2 funds; \$51,163,714 due from the State of Michigan; and \$1,021,360 due from the federal government.

**September 30, 2024**

**Note 6 - Capital Assets**

Capital asset activity of DWIHN was as follows:

***Business-type Activities***

	Balance October 1, 2023	Additions	Disposals and Adjustments	Balance September 30, 2024
Capital assets not being depreciated:				
Land	\$ 5,629,450	\$ 300,000	\$ -	\$ 5,929,450
Construction in progress	31,961,875	1,932,563	(29,697,395)	4,197,043
Subtotal	37,591,325	2,232,563	(29,697,395)	10,126,493
Capital assets being depreciated:				
Buildings and improvements	13,349,921	8,247,328	29,697,395	51,294,644
Computers	1,660,304	2,078,235	-	3,738,539
Vehicles	5,806	1,231,285	-	1,237,091
Office equipment	1,758,554	835,216	-	2,593,770
Software	4,337,740	539,187	-	4,876,927
Subtotal	21,112,325	12,931,251	29,697,395	63,740,971
Accumulated depreciation:				
Buildings and improvements	4,795,270	1,423,296	-	6,218,566
Computers	1,505,447	114,929	-	1,620,376
Vehicles	-	93,229	-	93,229
Office equipment	1,413,372	286,023	-	1,699,395
Software	2,533,747	313,988	-	2,847,735
Subtotal	10,247,836	2,231,465	-	12,479,301
Net capital assets being depreciated	10,864,489	10,699,786	29,697,395	51,261,670
Net capital assets	\$ 48,455,814	\$ 12,932,349	\$ -	\$ 61,388,163

***Construction Commitments***

DWIHN has active construction projects at year end. The projects include the 7 Mile Care Center Renovations and the Downriver Care Center Renovations. At year end, DWIHN had approximately \$2 million of construction commitments with contractors related to open projects in place.

**Note 7 - Long-term Debt**

On August 17, 2022, DWIHN entered into a construction loan and an equipment loan with a financial institution for funding of the renovations of the Milwaukee Ave. Care Center (the "Milwaukee loans"). The Milwaukee loans include a construction loan (the "Milwaukee construction loan"), with available draws up to \$9.53 million, and an equipment loan (the "Milwaukee equipment loan"), with available draws up to \$1.28 million. Subsequent to year end, on November 15, 2024, the Milwaukee construction loan was converted to a term note, at which point, principal payments will be due monthly to be paid on a 20-year amortization period, with the remaining principal due in full on August 15, 2027.

Prior to the loan conversion, interest on the Milwaukee construction loan was due monthly at a per annum rate equal to the Secured Overnight Financing Rate (SOFR) plus 2.65 percent on the unpaid principal balance. Interest on the Milwaukee equipment loan was due monthly at a per annum rate equal to SOFR or 0.00 percent, whichever greater, plus 2.65 percent on the unpaid principal balance. The effective interest rate for year ended September 30, 2024 was 7.75 percent.

**September 30, 2024**

**Note 7 - Long-term Debt (Continued)**

On August 17, 2022, DWIHN entered into a construction loan and an equipment loan with a financial institution for funding of the renovations of the Woodward Ave. Admin Office (the "Woodward loans"). The Woodward loans include a construction loan (the "Woodward construction loan"), with available draws up to \$11.4 million, and an equipment loan (the "Woodward equipment loan"), with available draws up to \$960,000. Subsequent to year end, on November 15, 2024, the Woodward construction loan was converted to a term note, at which point, principal payments will be due monthly to be paid on a 20-year amortization period, with the remaining principal due in full on August 15, 2027.

Prior to the loan conversion, interest on the Woodward construction loan was due monthly at a per annum rate equal to the SOFR plus 2.65 percent on the unpaid principal balance. Interest on the Woodward equipment loan was due monthly at a per annum rate equal to the SOFR or 0.00 percent, whichever greater, plus 2.65 percent on the unpaid principal balance. The effective interest rate for year ended September 30, 2024 was 7.75 percent.

During the year ended September 30, 2024, there was \$2,884,165 and \$4,035,182 of draws on the Woodward construction loans and Milwaukee construction loans, respectively. Total construction loans outstanding as of September 30, 2024 total \$19,219,200. There were no draws on the Woodward equipment loans and Milwaukee equipment loans.

The Milwaukee and Woodward loans require certain financial covenants and reporting requirements. DWIHN was in compliance with these requirements for the year ended September 30, 2024.

As of September 30, 2024, DWIHN's long-term debt was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due within One Year
Accumulated compensated absences	\$ 2,119,980	\$ 2,938,743	\$ 2,938,743	\$ 2,119,980	\$ 2,119,980
Direct borrowing and direct placements - Woodward construction loan	7,124,916	2,884,165	-	10,009,081	-
Direct borrowing and direct placements - Milwaukee construction loan	5,174,937	4,035,182	-	9,210,119	-
Total	<u>\$ 14,419,833</u>	<u>\$ 9,858,090</u>	<u>\$ 2,938,743</u>	<u>\$ 21,339,180</u>	<u>\$ 2,119,980</u>

**Note 8 - Defined Contributions Pension Plan**

DWIHN provides pension benefits to all of its full-time employees through a defined contribution plan administered by the Michigan Employees' Retirement System (MERS). In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are required to contribute. The plan provides for the employee to contribute up to a 2 percent pretax contribution and up to an 8 percent employer match. Union employees are fully vested after three years of service, and employees at will are fully vested after one year of service.

The employee and employer contributions for the defined contribution plan were \$789,638 and \$3,175,925, respectively, for the year ended September 30, 2024.



**September 30, 2024****Note 9 - Risk Management and Contingent Liabilities**

Amounts received or receivable from grantor/contract agencies are subject to audit and potential adjustment by those agencies, principally the state and federal governments. As described in Note 2, DWIHN receives the majority of its funding through MDHHS. MDHHS uses a compliance examination and cost settlement process to determine disallowed costs and final receivable and payable balances of DWIHN. Historically, the cost settlement process has taken two or more years for MDHHS to complete. Any disallowed costs, including amounts already collected, may constitute a liability of DWIHN. The amount, if any, of costs that may be disallowed by the grantor or contract agencies cannot be determined at this time, although DWIHN expects such amounts, if any, to be immaterial.

DWIHN is periodically a defendant in various lawsuits, pending or threatened, in which the outcome is not presently determinable. In addition, DWIHN is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. DWIHN has purchased commercial insurance policies to cover property, torts, employee injuries, and medical benefits. Accruals for claims, litigation, and assessments are recorded by DWIHN when those amounts are estimable and probable at year end.

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## Supplementary Information

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**Statement of Revenue, Expenses, and Changes in Net Position**  
**Budgetary Comparison**  
**Year Ended September 30, 2024**

	Original Budget (unaudited)	Amended Budget (unaudited)	Actual	Variance with Amended Budget - favorable (unfavorable)
<b>Operating Revenue</b>				
State grant and contracts	\$ 921,528,352	\$ 1,069,634,648	\$ 1,077,027,186	\$ 7,392,538
Other operating revenue	12,329,936	14,058,161	11,972,750	(2,085,411)
Local grants and contracts	28,209,968	29,194,968	31,232,419	2,037,451
Federal grants and contracts	28,757,071	32,763,984	32,042,517	(721,467)
Total operating revenue	990,825,327	1,145,651,761	1,152,274,872	6,623,111
<b>Operating Expenses</b>				
Managed care personnel	\$ 31,640,725	\$ 29,749,875	\$ 27,070,682	\$ 2,679,193
Managed care fringe benefits	12,288,831	11,639,966	11,002,154	637,812
Substance use disorder services	61,985,423	64,476,550	64,335,917	140,633
Autism services	70,860,170	91,807,643	98,134,048	(6,326,405)
MI Health Link	12,289,936	12,084,825	11,634,253	450,572
Adult services	305,611,804	393,492,462	401,947,400	(8,454,938)
Children services	71,106,965	62,475,465	61,705,408	770,057
Intellectually disabled	359,680,004	403,907,588	410,647,197	(6,739,609)
Direct services	21,915,601	30,722,320	16,945,650	13,776,670
Grant programs	8,964,904	11,952,819	8,907,667	3,045,152
State of Michigan	20,682,395	20,682,395	17,497,640	3,184,755
Operating costs	10,471,776	9,518,060	9,117,469	400,591
Depreciation	1,766,793	1,566,793	2,138,236	(571,443)
Total expenses	989,265,327	1,144,076,761	1,141,083,721	2,993,040
<b>Operating Income</b>	1,560,000	1,575,000	11,191,151	9,616,151
<b>Nonoperating Revenue (Expense)</b>				
Investment income	5,000,000	5,000,000	12,247,370	7,247,370
Interest paid on debt	(560,000)	(560,000)	(1,222,778)	(662,778)
Total nonoperating revenue	4,440,000	4,440,000	11,024,592	6,584,592
<b>Change in Net Position</b>	<u>\$ 6,000,000</u>	<u>\$ 6,015,000</u>	<u>\$ 22,215,743</u>	<u>\$ 16,200,743</u>